# Learning to be sustainable (?)

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## Last time around...

- 1. Data in search of question
- 2. Why learning?
- 3. Sustainability & Learning
- 4. What data do I need?



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Why learning?

Sustainability & Learning

Data



# Objective

What I am doing

- Expand on last presentation
- Show my thinking
- Test out the argumentation of my thesis

What I am not doing

Traditional paper presentation



Invitation to conversation!

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Why learning?

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## Definitions<sup>1</sup>

- 1. Reliability: is the learning outcome public, stable, and shared
- 2. Validity: does learning aid in understanding, prediction, and control



<sup>1</sup>March et al. (1991)

# Learning & Sustainability I

#### Valid learning

Creation of quantitative/mental models that inform in advance or lead to desirable states.

Robust climate models (Manabe & Wetherald, 1967; Forster, 2017)

 $\boldsymbol{vs.}$  invalid learning

Surprising, unpredicted arctic ice loss (Guarino et al., 2020)



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# Learning & Sustainability II

#### Reliable learning

Developing a mental or formal model that is widely accepted.

- Collective learning process (Wright & Nyberg, 2017)
- Bridging epistemic communities (Aronczyk & Espinoza, 2019)
  vs. unreliable learning
- Unintentional or deliberate rejection of learning (Hermwille & Sanderink, 2019; Koontz & Thomas, 2018)
- Persistent resistance or ignorance (Boudet et al., 2020)



What keeps valid knowledge from being reliable?

# Learning & Sustainability III

#### Example of conflicts

- Biases (e.g., Makov & Newman, 2016)
- After building coalition, validity of knowledge in doubt (e.g., Aronczyk & Espinoza, 2019; Wright & Nyberg, 2017)
- Entrenched invalid learning (e.g., Boudet et al., 2020)
- Knowledge gap between layman and (relative) experts (e.g., Camilleri et al., 2019)
- Self-interest (Rerup & Zbaracki, 2021)



# Example 1

#### Maguire and Hardy (2009)

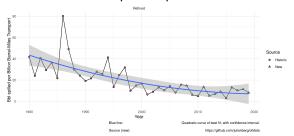
- 1. 1950s: DDT is most used pesticide
- 1963: Rachel Carlson problematizes DDT adverse impacts in Silent Spring Human health Environmental impact
- 3. 1960s: Cost-benefit discussions in Science, Ecology etc.
- 4. 1972: EPA investigates, bans DDT nationwide DDT use already down 67%



## Examples



**vs.** Pipeline spills



Source (historic): http://www.api.org/environment-health-and-safety/clean-water/oil-spill-preventionand-rosponsel-/media/93371EDF894C484D9C68BC766F0C4A40.ashx, p. 38 Business School

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# Example 2

## Pipeline industry<sup>2</sup>

- 1. Mid-century enthusiasm for oil & pipelines Consensus-engineering epistemology reliable & valid
- 2. Problematization

Prominent spills (e.g., Exxon Valdez) Environmental movement

- 3. Industry offers partial response Pipeline safety technology Advertisement & lobbying
- 4. Tension persists

Coexistence of two epistemic communities Limited communication



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Why learning?

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Why should we (sustainability researchers) care about reliability & validity?



# Sustainability theory I

#### Validity– Environmental management

- 1. Organizational level narratives
- 2. Technology & clean-up
- Rationality & bounded rationality
- 4. Learning diffuses horizontally

#### Reliability– Ecocentrism

- 1. Organizational level and above
- 2. Greenwashing & pollution
- 3. Social constructivism
- 4. Learning meets counterforce

3

 $\Rightarrow$  Underlying models of change & collective learning

<sup>3</sup>For now borrowing terminology from Purser et al. (1995)



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#### Exemplary phenomena

- 1. Industry-driven deregulation in Texas/Louisiana
- 2. Pipeline spill into Houston River 94'
- 3. Public/private differences



# Thanks!



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